### JUBILEE PARK

### **2021/2022 ANNUAL REPORT**

### 1. <u>2021/2022 Review</u>

The Management Company responsible for the management and maintenance of all non-adopted spaces and flood defences on Jubilee Park was transferred from Walters Land (Rogerstone) Ltd to Rogerstone Community Council on 3<sup>rd</sup> April 2017.

During 2021 Phase II of the Linear Park was handed over to the Management Company for the ongoing management and maintenance of the area, however a final inspection of the tree planting held in June 2021 revealed that up to 58 trees required planting or replanting. There are a number of trees identified over the trunk sewer running through the linear park which cannot be planted as Dwr Cymru will not allow it. There are also a number of locations where the species have been changed to Alder by Newport City Council due to the wet nature of the ground in these areas. It is anticipated that the planting will commence during the Autumn of 2022.

The Bowls Hall has not yet been handed over or lease subsequently entered into with the Bowls Club due to a delay in legal completion, which now requires the hall to accommodate office space for Local Health Board services if requested. This space is to be let to the Local Health Board at an agreed commercial rent, however it seems unlikely that the option will be taken up. The Bowls Club and the Management Company are agreeable for this inclusion, which falls away in 5 years if not taken up. Handover is now anticipated during July/August 2022. Once complete, all areas of the non-adopted public open space will then have been handed over.

The Management Company have also agreed to take over ownership and maintenance of the green lane towards the centre of the development from Taylor Wimpy for an agreed commuted sum. The transfer is expected to be completed during 2022/2023.

The management and maintenance of the non-adopted public open space is funded by an annual charge levied on individual property owners, which is payable immediately on completion of purchase.

The annual charge for 2021/2022 is £227.56 per annum for standard housing units and £140.12 per annum for affordable housing units. This charge is subject to an annual Retail Price Index (RPI) uplift, as calculated by the Office for National Statistics (4% increase on 2019/2020 fees - the 4% increase is the average RPI from January to December 2021).

The annual charge is not only to fund maintenance of the unadopted public open spaces, it will also provide for example: management and professional costs,

insurances, NNDR, depreciation of fixed assets and a reserve of funds to deal with the flood wall inspections as well as a contingency for the repair and eventual replacement of some or all of the flood defences.

The management company's main costs this year have been the contributions to the reserve fund for the flood prevention wall, the contingency/dividend fund and the grounds maintenance of the non-adopted public open space.

There has been expenditure also on CCTV, new surface water drains to the footpath through the linear park, graffiti removal, additional shrub and bulb planting, advisory signage to the play parks, Japanese knotweed eradication programme and tree lopping or felling of diseased or damaged trees.

Following consultations with the local Police, access restrictions on footpaths leading to the Linear Park to deter off road motorcycles were also considered. However, following consultations with Newport City Council it was not possible to restrict access as the path is a recognised Public Right Of Way.

The income and expenditure have been fluid because of income fluctuations which are dependent on the number of sales/completions achieved by the developer, as well as increasing expenditure for the Phase 2 handover of the non-adopted areas once they have been satisfactorily completed.

The number of house completions on the development at  $31s^{\rm t}$  March 2021 was approximately:

795 standard dwelling units (746@ 31st March 2021) 89 affordable home units (89 @ 3pt March 2020)

In subsequent years when the situation becomes settled, the income and expenditure will become more predictable.

### 2. <u>2021/2022</u> Annual Statement of Accounts

The statement of accounts is detailed in Appendix 1.

### 3. 2021/2022 Budget Variances

The variations from budget are shown in Appendix 2

### 4. <u>2022/2023</u> <u>Budget Forecast</u>

The budget forecast based on facilities that have been handed over and also likely to be handed over is shown in Appendix 3.

### 5. <u>2021/2022</u> Capital Expenditure Consultation

Jubilee Park Residents Committee, the local Police and other interested parties have been consulted over potential improvements to the non-adopted public open space on the development.

The proposals for capital expenditure for 2022 / 2023 are:

- Refurbishment & redecoration of the linear park footbridge
- Additional litter bins
- Additional or replacement shrub and seasonal planting to the linear park
- Spring bulb planting to the access paths

All reasonable suggestions received will be considered during the course of 2022/2023.

Sally Mlewa Stewart Jones Colin Atyeo Director Director Director

Jubilee Park (Rogerstone) Management Company Limited

Company Registration No. 08678710 (England and Wales)

JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED ANNUAL REPORT AND UNAUDITED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

## JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED ANNUAL REPORT AND UNAUDITED ACCOUNTS CONTENTS

	Page
Company information	3
Directors' report	4
Accountants' report	5
Statement of income and retained earnings	6
Statement of financial position	7
Notes to the accounts	8
Detailed profit and loss account	10

## JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2022

**Directors** Colin Atyeo

Sarah Mlewa Stewart Jones

Company Number 08678710 (England and Wales)

Registered Office Ty Du Community Hall

Welfare Grounds, Tregwilym Road

Rogerstone Newport NP10 9EQ United Kingdom

Accountants Nathan Evans Limited

16 Cambrian Way

Marshfield Cardiff CF32WB

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED (COMPANY NO: 08678710 ENGLAND AND WALES) DIRECTORS' REPORT

The directors present their report and accounts for the year ended 31 March 2022.

#### Principal activity

The company charges homeowners/tenants an annual maintenance charge for non-adopted areas and flood defences at Jubilee Park. The company started trading from 1 April 2017.

#### **Directors**

The following directors held office during the whole of the period:

Colin Atyeo Sarah Mlewa Stewart Jones

#### Statement of directors' responsibilities

The directors are responsible for preparing the report and accounts in accordance with applicable law and regulations.

Company law requires the directors to prepare accounts for each financial year. Under that law, the directors have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors

Colin Atyeo Director

Approved by the board on: 18 May 2022

# CHARTERED ACCOUNTANTS' REPORT TO THE BOARD OF DIRECTORS ON THE PREPARATION OF THE UNAUDITED STATUTORY ACCOUNTS OF JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED FOR THE YEAR ENDED 31 MARCH 2022

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the accounts of Jubilee Park (Rogerstone) Management Company Limited for the year ended 31 March 2022 as set out on pages 6 - 9 from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at icaew.com/membershandbook.

Our work has been undertaken in accordance with AAF 7/16 as detailed at icaew.com/compilation.

Nathan Evans Limited Chartered Accountants

16 Cambrian Way Marshfield Cardiff CF3 2WB

18 May 2022

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	<b>2021</b> £
Turnover Cost of sales	192,139 (9,607)	187,642 (9,382)
Gross profit	182,532	178,260
Administrative expenses	(193,058)	(182,628)
Operating loss	(10,526)	(4,368)
Income from investments Interest receivable and similar income	4,227 234	31,526 575
(Loss)/profit on ordinary activities before taxation	(6,065)	27,733
Tax on (loss)/profit on ordinary activities		(3,169)
(Loss)/profit for the financial year	(6,065)	24,564
Retained earnings at the start of the year (Loss)/profit for the financial year Dividends	61,881 (6,065)	37,317 24,564
Retained earnings at the end of the year	55,816	61,881

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2022

	2022	2021
Notes	£	£
Fixed assets		
Tangible assets 4	11,417	17,221
Current assets		
Debtors 5	12,167	31,871
Investments 6	268,542	206,211
Cash at bank and in hand	72,620	59,999
	353,329	298,081
Creditors: amounts falling due within one year 7	(45,929)	(50,420)
Net current assets	307,400	247,661
Total assets less current liabilities	318,817	264,882
Provisions for liabilities		
Other provisions 8	(263,000)	(203,000)
Net assets	55,817	61,882
Net assets	33,617	01,002
Capital and reserves		
Called up share capital		
Profit and loss account	55,816	61,881
Shareholders' funds	55,817	61,882

For the year ending 31 March 2022 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - Small Entities.

The financial statements were approved by the Board of Directors and authorised for issue on 18 May 2022 and were signed on its behalf by

Colin Atyeo Director

Company Registration No. 08678710

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

### 1 Statutory information

Jubilee Park (Rogerstone) Management Company Limited is a private company, limited by shares, registered in England and Wales, registration number 08678710. The registered office is Ty Du Community Hall, Welfare Grounds, Tregwilym Road, Rogerstone, Newport, NP10 9EQ, United Kingdom.

### 2 Compliance with accounting standards

The accounts have been prepared in accordance with the provisions of FRS 102 Section 1A Small Entities. There were no material departures from that standard.

#### 3 Accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous year, and also have been consistently applied within the same accounts.

#### Basis of preparation

The accounts have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets.

#### Presentation currency

The accounts are presented in? sterling.

#### **Turnover**

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. Turnover from the sale of goods is recognised when goods have been delivered to customers such that risks and rewards of ownership have transferred to them. Turnover from the rendering of services is recognised by reference to the stage of completion of the contract. The stage of completion of a contract is measured by comparing the costs incurred for work performed to date to the total estimated contract costs.

### Tangible fixed assets and depreciation

Tangible assets are included at cost less depreciation and impairment. Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives:

Plant & machinery 50% straight line Computer equipment 50% straight line

Tangible fixed assets	Plant & machinery	Computer equipment	Total
	£	£	£
Cost or valuation	At cost	At cost	
At 1 April 2021	36,666	3,947	40,613
Additions	3,122	6,269	9,391
At 31 March 2022	39,788	10,216	50,004
Depreciation			
At 1 April 2021	21,889	1,503	23,392
Charge for the year	13,004	2,191	15,195
At 31 March 2022	34,893	3,694	38,587
Net book value	•	-	
At 31 March 2022	4,895	6,522	11.417
At 31 March 2021	14,777	2.444	17,221
	Cost or valuation At 1 April 2021 Additions At 31 March 2022  Depreciation At 1 April 2021 Charge for the year At 31 March 2022  Net book value At 31 March 2022	Cost or valuation       At cost         At 1 April 2021       36,666         Additions       3,122         At 31 March 2022       39,788         Depreciation         At 1 April 2021       21,889         Charge for the year       13,004         At 31 March 2022       34,893         Net book value       4,895	Cost or valuation         £

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2022

5	Debtors: amounts falling due within one year	<b>2022</b> £	<b>2021</b> £
	Trade debtors Other debtors	12,166 1	31,870 1
		12,167	31,871
6	Investments held as current assets	<b>2022</b> £	<b>2021</b> £
	Listed investments	268,542	206,211

The directors sought financial advice for site funding costs, primarily over the longer term. The investment strategy set invests in an Authorised Unit Trust/Open Ended Investment Company (OIEC) utilising an active fund management approach.

The actively managed, well diversified portfolios will be managed by Liontrust and Brewin Dolphin, in line with the agreed risk mandate.

7	Creditors: amounts falling due within one year	<b>2022</b> £	<b>2021</b> £
	Taxes and social security		3,169
	Other creditors	35,515	26,600
	Deferred income	10,414	20,651
		45,929	50,420
8	Provisions for liabilities		£
	At 1 April 2021		203,000
	Additional provisions made during the period		60,000
	At 31 March 2022		263,000

A flood defence wall was built as part of the site development in 2016. The wall was constructed during 2016 with an estimated life of 100 years and costs could be as much as £6 million, which needs to be provided for. The company is responsible for the maintenance, upkeep and repair of the wall and makes an annual maintenance charge on all homeowners/tenants of the site. An estimate of the future maintenance costs is provided for each year.

#### 9 Average number of employees

During the year the average number of employees was 3 (2021: 3).

### JUBILEE PARK (ROGERSTONE) MANAGEMENT COMPANY LIMITED DETAILED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2022

Turnover         £<	This schedule does not form part of the statutory accounts.		
Turnover           Fees         192,139         187,642           Cost of sales         9,607         9,382           Cher direct costs         9,607         9,382           Gross profit         182,532         178,260           Administrative expenses         56,958         50,166           Telephone and fax         30         30           Postage         312         312           Stationery and printing         654         444           Software         319         870           Repairs and maintenance         97,619         95,870           Depreciation         15,805         14,680           Sundry expenses         15,805         13,848           Accountancy fees         2,923         3,103           Management fees         1,896         1,015           Other legal and professional         1689         3,160           Operating loss         (10,526)         (4,368)           Income from investments         4,227         31,526           Income from investments         234         575           Interest receivable         234         575		2022	2021
Fees         192,139         187,642           Cost of sales         9,607         9,382           Gross profit         182,532         178,260           Administrative expenses         8         50,166           Wages and salaries         56,958         50,166           Telephone and fax         30         30           Postage         312         312           Stationery and printing         654         444           Software         319         87,619         95,870           Depreciation         15,195         14,680           Sundry expenses         15,805         13,848           Accountancy fees         2,923         3,103           Management fees         1,896         1,015           Other legal and professional         1,689         3,160           Income from investments         4,227         31,526           Income from investments         4,227         31,526           Interest receivable         1,015         5           Interest receivable         234         575		£	£
Cost of sales         9,607         9,382           Gross profit         182,532         178,260           Administrative expenses         30         30           Wages and salaries         56,958         50,166           Telephone and fax         30         30           Postage         312         312           Stationery and printing         654         444           Software         319         95,870           Repairs and maintenance         97,619         95,870           Depreciation         15,195         14,680           Sundry expenses         15,805         13,848           Accountancy fees         2,923         3,103           Management fees         1,986         1,015           Other legal and professional         1,689         3,160           Income from investments         4,227         31,526           Income from investments         4,227         31,526           Interest receivable         234         575	Turnover		
Other direct costs         9,607         9,382           Gross profit         182,532         178,260           Administrative expenses         Vages and salaries         56,958         50,166           Telephone and fax         30         30           Postage         312         312           Stationery and printing         654         444           Software         319         95,870           Repairs and maintenance         97,619         95,870           Depreciation         15,905         13,848           Accountancy fees         2,923         3,103           Management fees         1,896         1,015           Other legal and professional         1,689         3,160           Operating loss         (10,526)         (4,368)           Income from investments         4,227         31,526           Income from investments         4,227         31,526           Interest receivable         234         575	Fees	192,139	187,642
Gross profit         182,532         178,260           Administrative expenses         Wages and salaries         56,958         50,166           Telephone and fax         30         312           Postage         312         Stationery and printing         654         444           Software         319         95,870           Repairs and maintenance         97,619         95,870           Depreciation         15,195         14,680           Sundry expenses         15,805         13,848           Accountancy fees         2,923         3,103           Management fees         1,896         1,015           Other legal and professional         1,689         3,160           Operating loss         (10,526)         (4,368)           Income from investments           Income from investments         4,227         31,526           Interest receivable           Interest receivable         234         575	Cost of sales		
Administrative expenses         Wages and salaries       56,958       50,166         Telephone and fax       30         Postage       312         Stationery and printing       654       444         Software       319         Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	Other direct costs	9,607	9,382
Wages and salaries       56,958       50,166         Telephone and fax       30         Postage       312         Stationery and printing       654       444         Software       319         Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	Gross profit	182,532	178,260
Telephone and fax       30         Postage       312         Stationery and printing       654       444         Software       319         Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       193,058       182,628         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	Administrative expenses		
Postage         312           Stationery and printing         654         444           Software         319	Wages and salaries	56,958	50,166
Stationery and printing       654       444         Software       319       448         Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	Telephone and fax		30
Software       319         Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	· · · · · · · · · · · · · · · · · · ·		312
Repairs and maintenance       97,619       95,870         Depreciation       15,195       14,680         Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575			444
Depreciation         15,195         14,680           Sundry expenses         15,805         13,848           Accountancy fees         2,923         3,103           Management fees         1,896         1,015           Other legal and professional         193,058         182,628           Income from investments           Income from investments         4,227         31,526           Interest receivable           Interest receivable         234         575			
Sundry expenses       15,805       13,848         Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable         Interest receivable       234       575	·		
Accountancy fees       2,923       3,103         Management fees       1,896       1,015         Other legal and professional       1,689       3,160         Operating loss       (10,526)       (4,368)         Income from investments         Income from investments       4,227       31,526         Interest receivable       234       575	·		
Management fees         1,896         1,015           Other legal and professional         1,689         3,160           193,058         182,628           Operating loss         (10,526)         (4,368)           Income from investments           Income from investments         4,227         31,526           Interest receivable           Interest receivable         234         575			•
Other legal and professional         1,689         3,160           193,058         182,628           Operating loss         (10,526)         (4,368)           Income from investments           Income from investments         4,227         31,526           Interest receivable           Interest receivable         234         575			
193,058   182,628     Operating loss   (10,526)   (4,368)     Income from investments   4,227   31,526     Interest receivable   10,526   (4,368)     Interest receivable   234   575     Interest receivable   234   234     Interest receivable			
Operating loss(10,526)(4,368)Income from investments4,22731,526Interest receivable234575	Other legal and professional	1,689	3,160
Income from investments Income from investments  Interest receivable Interest receivable  234 575		193,058	182,628
Income from investments 4,227 31,526 Interest receivable Interest receivable 234 575	Operating loss	(10,526)	(4,368)
Interest receivable Interest receivable 234 575	Income from investments		
Interest receivable 234 575	Income from investments	4,227	31,526
	Interest receivable		
(2.22)	Interest receivable	234	575
(Loss)/profit on ordinary activities before taxation (6,065) 27,733	(Loss)/profit on ordinary activities before taxation	(6,065)	27,733

### **Budget Variance**

## Juhl!. Parkogerstone) Management Company Limited 1 Apr 2021 to 31 Mar 2022

	Actual	Budget	Var GBP	Var%
Income				
Interest Income	234	600	(366)•	-61.1%V
Investment Income	4,227	20,000	(15,773)"""	-78.9%,.
Maintenance Fees	192,139	209,300	(17,161)•	-8.2% V
Total Income	196,600	229,900	(33,300f	-14.5%
Less Cost of Sales				
irect Expenses	9,607	10,465	(858)-v	-8.2%"""
Total Cost of Sales	9,607	10,465	(858)	-8.2%
Gross Profit	186,993	219,435	(32,442)	-15.0%
Less Operating Expenses				
Audit & Accountancy fees	2,923	2,880	434	1.5%•
Aviva fees and charges	1,896	2,000	(104)•	-5.2%V
Corporation Tax		2,977	(2,977)	·100.0%V
Depreciation Expense	15,195	18,144	(2,949)V	-16.3%'4"
General Expenses	15,805	5,000	10,aos•	216.1%-A.
IT Software and Consumables	319		319•	0.0%
Legal & Professional Fees	2.468	3,000	(532)v	-17.7%"1'
Postage, Freight & Courier		300	(30Q)v	-100.0%•
Printing & Stationery	463	400	63•	15.9%A
Repairs & Maintenance	97,619	116,000	(18,381)V	-15.8%"""
Salaries	56,958	56,000	958A	1.7%A
Telephone & Int r!;_, t		40	(40)•	-100.0%•
Total Operating Expenses	193,646	206,741	(13,ogsf	-6.3%
Net Profit	(6,653)	12,694	(19,347)	-152.0%

Budget
Jubilee Park (Rogerstone) Management Company Limited
For the 12 months ended 31 March 2023

Actual		Budget
31-Mar-22		31-Mar-23
	Income	
£233.53	Interest Income	£216.00
£4,227.14	Investment Income	£5,000.00
£192,139.27	Maintenance Fees	£199,825.00
£196,599.94	Total Income	£205,041.00
	Less Cost of Sales	
£9,606.96	Direct Expenses	£9,991.00
£9,606.96	Total Cost of Sales	£9,991.00
C496 002 09	Gross Profit	C405 050 00
£186,992.98	Gross From	£195,050.00
	Less Operating Expenses	
£2,923.00	Audit & Accountancy fees	£2,923.00
£1,895.59	Aviva fees and charges	£2,000.00
£0.00	Corporation Tax	£360.00
£15,195.33	Depreciation Expense	£11,352.00
£15,804.74	General Expenses	£15,000.00
£319.00	IT Software and Consumables	£300.00
£2,468.10	Legal & Professional Fees	£2,500.00
£0.00	Postage, Freight & Courier	£100.00
£463.47	Printing & Stationery	£480.00
£97,619.07	Repairs & Maintenance	£112,000.00
£56,957.60	Salaries	£57,820.00
£0.00	Telephone & Internet	£30.00
£193,645.90	<b>Total Operating Expenses</b>	£204,865.00
-£6,652.92	Net Profit	-£9,815.00